

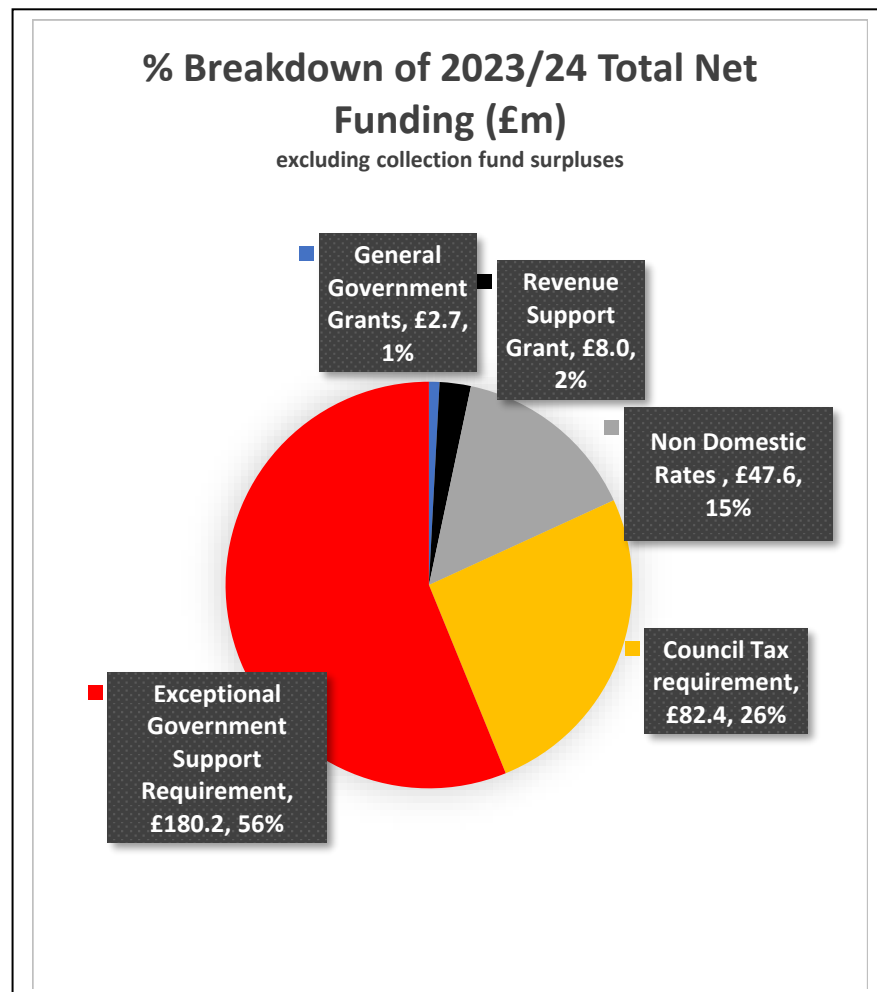
Appendix 2 Revenue Budget

2023/24 Revenue Budget Overview

Gross expenditure to be incurred in the delivery of Council services in 2023/24 is **£511.847m**. After taking income and specific grants into account, the net cost of services amounts to £327.647m

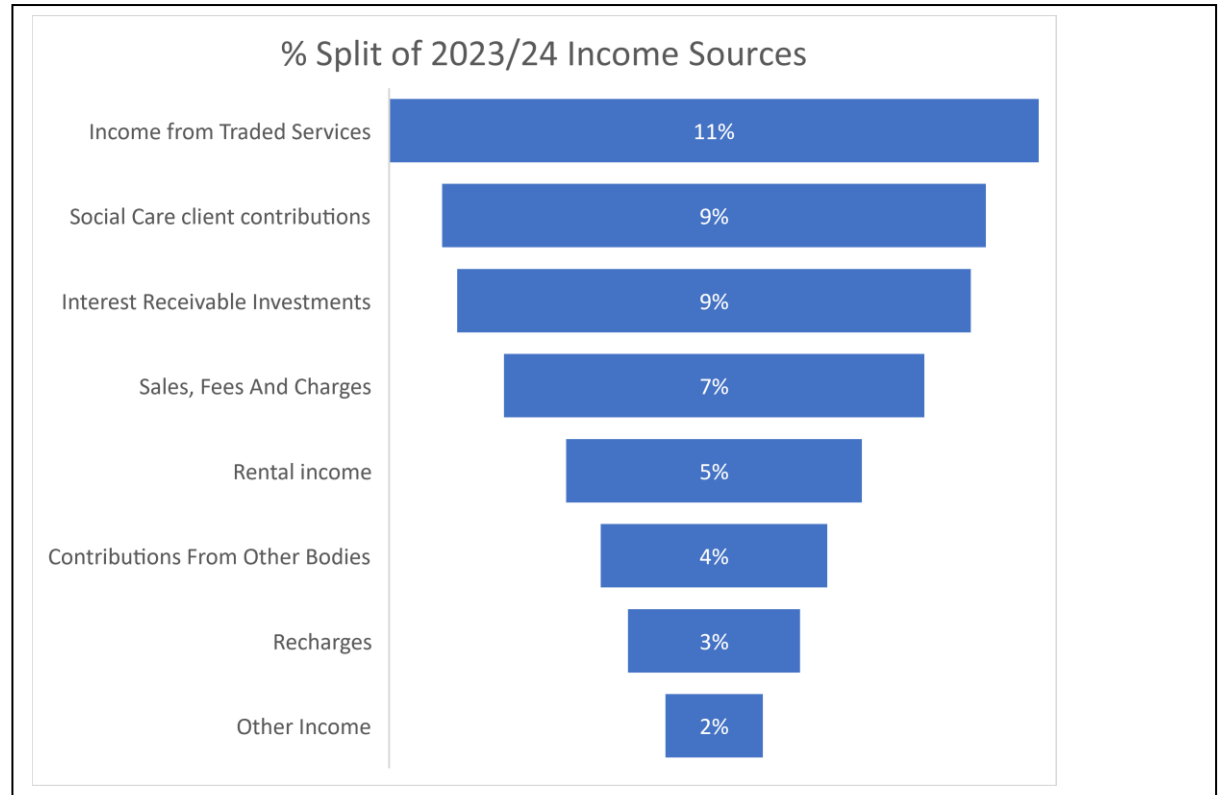
The **£180.159m** shortfall in available funding will require exceptional government support. This equates to 56% of the overall funding requirement.

Budget Breakdown	2023/24 Indicative Budget £'000
Gross Expenditure	511,847
Deduct:	0
<i>Income</i>	<i>(51,805)</i>
<i>Specific Grants - Better Care Fund</i>	<i>(22,692)</i>
<i>Specific Government Grants - Dedicated Schools Grant</i>	<i>(51,258)</i>
<i>Specific Government Grants (excluding DSG)</i>	<i>(58,445)</i>
Subtotal: Net cost of Services	327,647
<i>General Government Grants</i>	<i>(2,686)</i>
<i>Revenue Support Grant</i>	<i>(7,967)</i>
<i>Non Domestic Rates</i>	<i>(47,592)</i>
<i>Non-Domestic Rates Collection Fund surplus *</i>	<i>(4,894)</i>
<i>Council Tax requirement</i>	<i>(82,354)</i>
<i>2023/24 Council Tax Hardship Fund</i>	616
<i>Council Tax Collection Fund Surplus*</i>	<i>(2,611)</i>
Subtotal: Total funding	(147,488)
Exceptional Government Support Requirement	(180,159)
Balanced budget	0



Income

Income Analysis	2023/24 Indicative Budget £'000
Income from Traded Services	(11,522)
Social Care client contributions	(9,645)
Interest Receivable Investments	(9,114)
Sales, Fees And Charges	(7,462)
Rental income	(5,251)
Contributions From Other Bodies	(4,022)
Recharges	(3,058)
Other Income	(1,730)
	(51,805)



Income analysis

Sales, Fees & Charges by Portfolio	2022/23 Revised budget £'000	2022/23 Forecast £'000	2023/24 Indicative budget £'000
Adults & Health	(116)	(103)	(123)
Central Services	(101)	(96)	(101)
Children & Education	(752)	(611)	(675)
Culture & Communities	(1,035)	(874)	(1,075)
Environment	(828)	(849)	(830)
Growth	(1,591)	(1,407)	(1,591)
Housing	(309)	(298)	(329)
Transport & Public safety	(2,795)	(2,954)	(2,737)
Total	(7,528)	(7,192)	(7,462)

The 2023/24 Fees and charges target is an increase of 4% on our anticipated current year recovery levels.

Sales, Fees & Charges	
Key areas:	2023/24 Indicative budget £'000
Planning	(1,180)
Parking	(523)
Street works	(480)
Environment Enforcement	(317)
Licensing	(314)
Burials & Cemeteries	(305)
Registrar	(303)
Music Service	(284)
Theatre sales	(269)
Grangewaters Outdoor Education Centre	(265)
Total of key areas	(4,242)
% of 23/24 F&C budget	57%

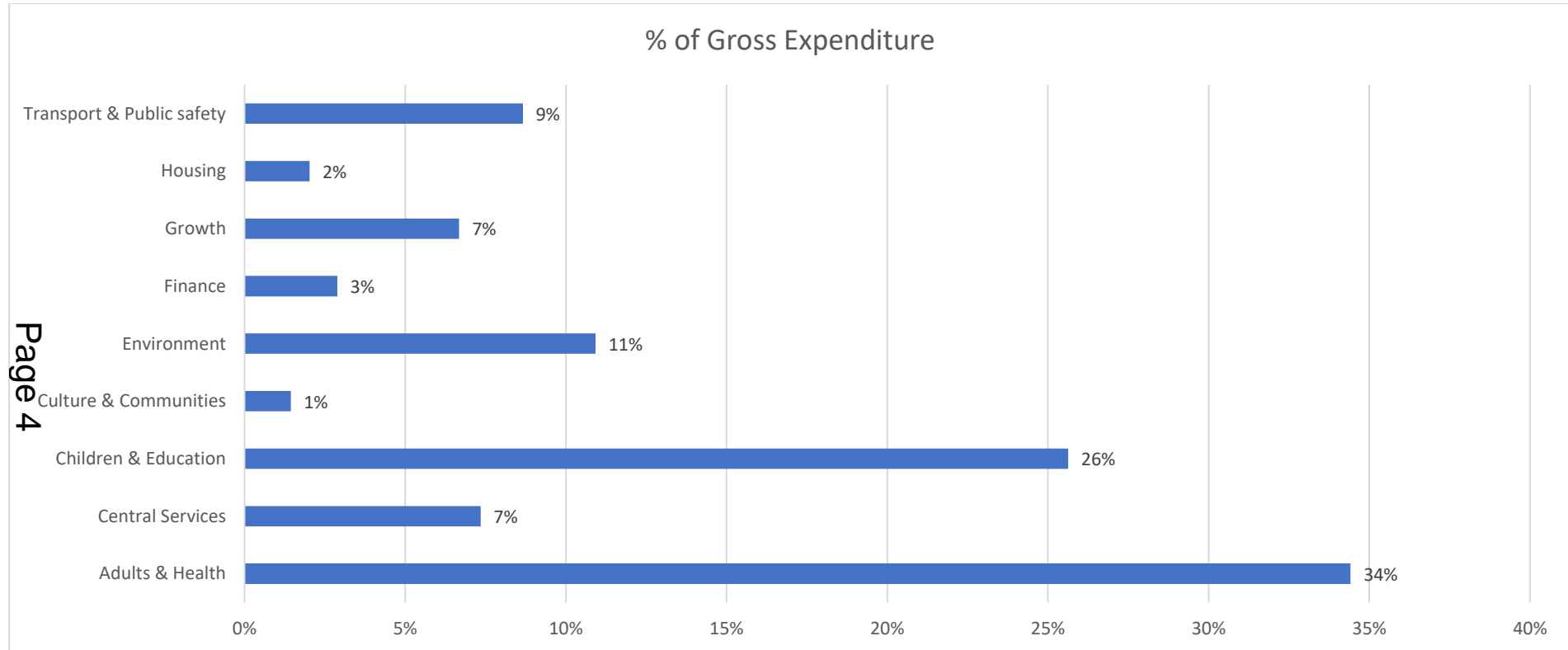
Traded Services

92% of income generated through traded services derives from 3 key areas:

Key Traded service areas	2023/24 Income target £'000
Counter Fraud and Investigation	(5,820)
Catering Service	(3,885)
Trade Waste Service	(890)
	(10,595)

Gross Expenditure

The below chart shows that 60% of operational spend are within the delivery of Children's & Adults Services



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This chart excludes:

Dedicated Schools Budget & Better Care fund

Net Cost of Services Changes from 2022/23 budget to 2023/24 indicative budget by portfolio:

Portfolio	2022/23 Revised budget £'000	Removal of one-off funding £'000	Government resources £'000	Inflation & Other Increases £'000	Social Care Demand Growth £'000	2022/23 Budget Monitoring Pressures £'000	Intervention Costs £'000	Use of Non-recurrent funding £'000	Proposed Savings £'000	Treasury £'000	Prior years capitalisation £'000	Budget re-base £'000	2023/24 Indicative budget £'000
Adults & Health	49,458	(953)	(3,968)	1,324	3,996	3,039	0	0	(1,050)	0	0	49	51,896
Central Services	15,559	0	0	880	0	130	0	0	(734)	0	0	(0)	15,836
Children & Education	41,444	(145)	0	1,297	1,250	2,010	0	0	(705)	0	0	0	45,151
Culture & Communities	2,313	0	0	147	0	0	0	0	(90)	0	0	(42)	2,328
Environment	21,963	0	0	2,018	0	322	0	0	(431)	0	0	31	23,903
Finance	5,783	0	0	383	0	370	0	0	(190)	0	0	(0)	6,346
Growth	8,523	(1,543)	0	1,350	0	0	0	0	(140)	0	0	2	8,193
Housing	1,581	(718)	0	144	750	0	0	0	(502)	0	0	0	1,255
Transport & Public safety	11,729	0	0	1,297	0	320	0	0	(1,738)	0	0	(41)	11,567
Finance - Central Financing	(851)	0	0	0	0	0	0	0	(566)	0	0	0	(1,417)
Finance - Other Operating Costs	(22,107)	13,758	0	3,220	0	2,400	6,206	17,631	(2,000)	0	0	(2)	19,106
Finance - Treasury	(18,996)	0	0	0	0	0	0	0	0	61,605	100,874	0	143,484
Grand Total	116,400	10,398	(3,968)	12,060	5,996	8,591	6,206	17,631	(8,146)	61,605	100,874	(2)	327,647

Net Cost of Services 2023/24 budget breakdown by portfolio then service area:

Portfolio	Expenditure £'000	Income £'000	Specific Government Grants - (DSG) £'000	Specific Government Grants (excl. DSG) £'000	Specific Grants (BCF) £'000	2023/24 Indicative Budget £'000
Adults & Health	104,744	(12,234)		(17,922)	(22,692)	51,896
Central Services	17,519	(1,683)		0		15,836
Children & Education	112,394	(5,374)	(51,258)	(10,611)		45,151
Culture & Communities	3,438	(1,110)		0		2,328
Environment	26,039	(2,101)		(35)		23,903
Finance	6,889	(544)		0		6,346
Growth	15,921	(7,419)		(310)		8,193
Housing	4,819	(2,001)		(1,563)		1,255
Transport & Public safety	20,652	(8,876)		(209)		11,567
Finance - Central Financing	27,728	(1,349)		(27,796)		(1,417)
Finance - Other Operating Costs	19,106	0		0		19,106
Finance - Treasury	152,597	(9,114)				143,484
Grand Total	511,847	(51,805)	(51,258)	(58,446)	(22,692)	327,647

Portfolio	Service	Expenditure £'000	Income £'000	Specific Government Grants (DSG) £'000	Specific Government Grants (excl. DSG) £'000	Specific Grants (BCF) £'000	2023/24 Indicative Budget £'000
Adults & Health	Assistive Equipment & Technology	849	0		(150)		699
	Better Care Fund	22,692				(22,692)	0
	Commissioning & Service Delivery	5,133	(166)		(6,064)		(1,097)
	External Placements	48,675	(10,815)		649		38,509
	Fieldwork Services	5,074	(38)				5,036
	Provider Services	9,673	(925)				8,748
	Public Health	12,648	(291)		(12,357)		0
Adults & Health Total		104,744	(12,234)		(17,922)	(22,692)	51,896
Central Services	Chief Executive	376	0		0		376
	Democratic Services	272	(6)				266
	Electoral Services	459	(1)		0		458
	HR; OD and Transformation	5,371	(526)				4,845
	ICT	4,773	(633)				4,140
	Legal Services	2,398	(380)				2,018
	Members Services	904	0				904
	Social Care Performance	804	(72)				731
	Strategy; Communications & Cust	2,162	(64)				2,098
Central Services Total		17,519	(1,683)		0		15,836
Children & Education	Children and Family Services	42,593	(253)		(7,874)		34,465
	Dedicated Schools Budget	51,282	(24)	(51,258)			0
	Education & Skills	12,984	(5,062)		(2,737)		5,186
	Head Start Housing Service	990	(35)				955
	School Transport	4,545	0		0		4,545
Children & Education Total		112,394	(5,374)	(51,258)	(10,611)		45,151
Culture & Communities	Community Development	2,251	(101)				2,150
	Economic Growth & Partnerships	754	(671)		0		84
	Emergency Planning and Resilienc	144					144
	Strategy; Communications & Cust	289	(338)				(50)
Culture & Communities Total		3,438	(1,110)		0		2,328
Environment	Environment and Highways	2,006	(336)				1,670
	Street Scene and Leisure	24,033	(1,765)		(35)		22,233
Environment Total		26,039	(2,101)		(35)		23,903
Finance	Corporate Finance	6,585	(544)		0		6,041
	Legal Services	305					305
Finance Total		6,889	(544)		0		6,346
Finance - Central Fin	Council Tax		(936)		0		(936)
	Housing Benefits	27,710	(362)		(27,796)		(448)
	NNDR	19	(51)				(33)
Finance - Central Financing Total		27,728	(1,349)		(27,796)		(1,417)
Finance - Other Oper	Corporate Costs	7,338	0		0		7,338
	Levies	614	0				614
	Pension / Corporate Overheads	1,307			0		1,307
	Use of reserves/capital receipts	9,848					9,848
Finance - Other Operating Costs Total		19,106	0		0		19,106
Finance - Treasury	Interest	56,036	(9,114)				46,922
	Treasury Management Costs	96,562					96,562
Finance - Treasury Total		152,597	(9,114)				143,484
Growth	Chief Executive	60	0		0		60
	Economic Growth & Partnerships	1,850	(309)		(310)		1,230
	Emergency Planning and Resilienc	380	(36)		0		345
	Lower Thames Crossing & Transp	228	(79)				149
	Place Delivery	611	(330)		0		280
	Planning; Transportation and Publ	2,792	(1,625)		0		1,168
	Property	10,000	(5,039)				4,961
Growth Total		15,921	(7,419)		(310)		8,193
Housing	Development	273					273
	Financing and Recharges	26,469					26,469
	Homelessness	3,444	(1,313)		(1,188)		942
	Private Sector Housing	859	(225)		(375)		259
	Rent and Income	(54,587)					(54,587)
	Repairs and Maintenance	13,207					13,207
	Supervision and Management	14,638					14,638
	Travellers	516	(463)				53
Housing Total		4,819	(2,001)		(1,563)		1,255
Transport & Public sa	Counter Fraud & Enforcement	6,235	(7,581)				(1,346)
	Highways; Fleet and Logistics	8,827	(647)		0		8,180
	Planning; Transportation and Publ	5,590	(648)		(209)		4,733
Transport & Public safety Total		20,652	(8,876)		(209)		11,567
Grand Total		511,847	(51,805)	(51,258)	(58,446)	(22,692)	327,647

2023/24 Overall Budget allocation

The below table shows the full impact of all changes within the MTFs on each portfolio and includes all funding and assumed exceptional government support requirement to demonstrate a balanced budget position:

Portfolio	2022/23 Revised budget £'000	Removal of one-off funding £'000	Government resources £'000	Inflation & Other Increases £'000	Social Care Demand Growth £'000	2022/23 Budget Monitoring Pressures £'000	Intervention Costs £'000	Use of Non-recurrent funding £'000	Proposed Savings £'000	Treasury £'000	Prior years capitalisation £'000	Exceptional Government Support Requirement £'000	Budget re-base £'000	2023/24 Indicative budget £'000
Adults & Health	49,458	(953)	(3,968)	1,324	3,996	3,039	0	0	(1,050)	0	0	0	49	51,896
Central Services	15,559	0	0	880	0	130	0	0	(734)	0	0	0	(0)	15,836
Children & Education	40,826	(145)	0	1,297	1,250	2,010	0	0	(705)	0	0	0	0	44,532
Culture & Communities	2,313	0	0	147	0	0	0	0	(90)	0	0	0	(42)	2,328
Environment	21,963	0	0	2,018	0	322	0	0	(431)	0	0	0	31	23,903
Finance	5,783	0	0	383	0	370	0	0	(190)	0	0	0	(0)	6,346
Growth	7,850	(1,543)	0	1,350	0	0	0	0	(140)	0	0	0	2	7,519
Housing	1,581	(718)	0	144	750	0	0	0	(502)	0	0	0	0	1,255
Transport & Public safety	11,684	0	0	1,297	0	320	0	0	(1,738)	0	0	0	(41)	11,522
Finance - Central Financing	(115,913)	(10,398)	1,560	0	0	0	0	0	(566)	0	0	0	0	(147,568)
Finance - Other Operating Costs	(22,107)	13,758	0	3,220	0	2,400	6,206	17,631	(2,000)	0	0	0	(2)	19,106
Finance - Treasury	(18,996)	0	0	0	0	0	0	0	0	61,605	100,874	0	0	143,484
Additional Government Support Requirement	0	0	0	0	0	0	0	0	0	0	0	(180,159)	0	(180,159)
Grand Total	0	0	(2,407)	12,060	5,996	8,591	6,206	17,631	(8,146)	61,605	100,874	(180,159)	(2)	0